



# The Art of Scrum: How Scrum Masters Bind Dev Teams and Unleash Agility

*Dave McKenna*

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This book covers the nuts and bolts of scrum?its framework, roles, team structures, ceremonies, and artifacts?from the scrum master's perspective.

*The Art of Scrum* details the scrum master's responsibilities and core functions in planning and facilitating the ceremonies and artifacts of a scrum team: sprint planning, sprint execution, backlog refinement, daily standups, sprint reviews, and sprint retrospectives. It analyzes the scrum master's interactions with other scrum roles, including the product owner, development team members, other scrum masters, and the agile coach. It details the soft skills a scrum master uses to coach a group of individuals and turn them into a high performing scrum team. This book is for scrum masters and all readers whose scrum and stakeholder roles bring them into contact with scrum masters.

Scrum Master Dave McKenna catalogs the three skill sets that scrum masters must master to be successful at binding teams and unleashing agility: soft skills, technical skills, and contingency skills. The author illuminates his examination of these skill sets with insights and anecdotes drawn from his own experience as an engineer, agile coach, and scrum master. He illustrates common mistakes scrum masters make, as well as modeling successful strategies, adaptations to changes, and solutions to tricky problems.

### What You'll Learn:

- How scrum masters facilitate the agile ceremonies
- How scrum masters align scrum teams to sprint goals and shield them from interference
- How scrum masters coach product owners to build a backlog and refine user stories
- How scrum masters manage contingencies such as intra-team conflicts, organizational impediments, technical debt, emergent architecture, personnel changes, scope creep, and learning from failure.

### Who This Book Is For:

The primary readership is scrum masters, product owners, and dev team members. The secondary readership is scrum stakeholders, including executive sponsors, project managers, functional and line managers, administrative personnel, expert consultants, testers, vendors, and end users. The tertiary readership is anybody who wants to know how build an agile team that consistently delivers value and continuous improvement.

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#### **Ana Lopez:**

Precisely why? Because this The Art of Scrum: How Scrum Masters Bind Dev Teams and Unleash Agility is an unordinary book that the inside of the reserve waiting for you to snap the idea but latter it will zap you with the secret it inside. Reading this book adjacent to it was fantastic author who write the book in such awesome way makes the content on the inside easier to understand, entertaining method but still convey the meaning fully. So , it is good for you because of not hesitating having this any longer or you going to regret it. This excellent book will give you a lot of positive aspects than the other book possess such as help improving your ability and your critical thinking means. So , still want to delay having that book? If I were you I will go to the e-book store hurriedly.

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